	000
Form	330

Return of Organization Exempt From Income Tax

OMB No. 1545-0047

Under section 501(c), 527, or 4947(a)(1) of the Internal Revenue Code (except private foundations)

Department of the Treasury

▶ Do not enter social security numbers on this form as it may be made public. ► Go to www.irs.gov/Form990 for instructions and the latest information

Open to Public

2019

Inter	nai Rever	nue Service	Go to www.irs.gov/rormsso for instructions and the lates			Inspection
Α	For the	e 2019 calen	dar year, or tax year beginning 01/01 , 2019, and endi	ng	<u>12/3</u> 1	, 20 19
в	Check if	f applicable:	C Name of organization WE CAN BE HEROES FOUNDATION INC		D Emplo	oyer identification number
	Address	s change	Doing business as			81-2098724
	Name c	hange	Number and street (or P.O. box if mail is not delivered to street address)	E Teleph	hone number	
	Initial re	turn	14286-19 Beach Blvd Suite 120		904-373-8817	
	Final ret	urn/terminated	City or town, state or province, country, and ZIP or foreign postal code			
4	Amende	ed return	G Gross	s receipts \$ 40,763		
	Applicat	tion pending	F Name and address of principal officer: Helen Heath	H(a) Is thi	is a group return fo	or subordinates? 🗌 Yes 🗹 No
			14286-19 Beach Blvd Suite 120, Jacksonville, FL 32250	H(b) Are	all subordinat	es included? 🗌 Yes 🗌 No
I	Tax-exe	empt status:	✓ 501(c)(3) 501(c) () ◄ (insert no.) 4947(a)(1) or 527	If "No," a	attach a list. (se	ee instructions)
J	Website	e: 🕨 https://	wecanbeheroesfoundation.org	H(c) Gro	oup exemption	number 🕨
		organization: 🗸		nation: 201	6 M State	of legal domicile: FL
Ρ	art I	Summa	ſŸ			
	1	Briefly des	cribe the organization's mission or most significant activities: See S	chedule O		
Ce						
nar						
Activities & Governance	2		box \blacktriangleright if the organization discontinued its operations or disposed			its net assets.
ő	3		voting members of the governing body (Part VI, line 1a)			3
∞ v	4		independent voting members of the governing body (Part VI, line 1k	,		0
itie	5		per of individuals employed in calendar year 2019 (Part V, line 2a)			0
či	6		per of volunteers (estimate if necessary)			21
Ă	7a		ated business revenue from Part VIII, column (C), line 12			0
	b	Net unrelat	ed business taxable income from Form 990-T, line 39		. 7b	0
				Prior	Year	Current Year
e	8		ons and grants (Part VIII, line 1h)		44,766	40,763
en	9	-	ervice revenue (Part VIII, line 2g)		0	0
Revenue	10		income (Part VIII, column (A), lines 3, 4, and 7d)		0	0
-	11		nue (Part VIII, column (A), lines 5, 6d, 8c, 9c, 10c, and 11e)		0	0
	12		ue-add lines 8 through 11 (must equal Part VIII, column (A), line 12)		44,766	40,763
	13		I similar amounts paid (Part IX, column (A), lines 1–3)		0	0
	14		aid to or for members (Part IX, column (A), line 4)		0	0
es	15		her compensation, employee benefits (Part IX, column (A), lines 5–10)		0	0
Expenses	16a		al fundraising fees (Part IX, column (A), line 11e)		0	0
Ř	b		aising expenses (Part IX, column (D), line 25) ▶0			
	17		enses (Part IX, column (A), lines 11a–11d, 11f–24e)		44,336	32,509
	18		nses. Add lines 13–17 (must equal Part IX, column (A), line 25) .		44,336	32,509
	19	Revenue le	ess expenses. Subtract line 18 from line 12		430	8,254
Net Assets or Fund Balances		-		Beginning of	Current Year	End of Year
sset 3alaı	20		s (Part X, line 16)		1,586	9,840
let A Ind E	21		ties (Part X, line 26)		0	0
ZÜ	22		or fund balances. Subtract line 21 from line 20		1,586	9,840

Signature Block Part II

Under penalties of perjury, I declare that I have examined this return, including accompanying schedules and statements, and to the best of my knowledge and belief, it is true, correct, and complete. Declaration of preparer (other than officer) is based on all information of which preparer has any knowledge.

Sign Here	Signature of officer Beth Heath, President Type or print name and title			Date	!					
Paid Preparer	Print/Type preparer's name	Preparer's signature	Date		Check if if self-employed	PTIN				
Use Only	Firm's name	Firm's EIN ►								
	Firm's address ►	Phone no.								
May the IRS	discuss this return with the preparer	shown above? (see instructions) .				Yes 🗌 No				
For Paperwork Reduction Act Notice, see the separate instructions. Cat. No. 11282Y Form 99										

rt	III Statement of Program Service Accomplishments
	Check if Schedule O contains a response or note to any line in this Part III
	Briefly describe the organization's mission:
	See Schedule O
2	Did the organization undertake any significant program services during the year which were not listed on the
	prior Form 990 or 990-EZ?
	Did the organization cease conducting, or make significant changes in how it conducts, any program
	services?
	Describe the organization's program service accomplishments for each of its three largest program services, as measured expenses. Section 501(c)(3) and 501(c)(4) organizations are required to report the amount of grants and allocations to other the total expenses, and revenue, if any, for each program service reported.
а	(Code:) (Expenses \$15,790 including grants of \$0) (Revenue \$15,807)
	Hosted Security, Terrorism, and Heroes Event with nationally known speakers in a large Ballroom filled to near capacity. The
	event opened with a moving memorial ceremony with military honors and wreath bearers for the heroes lost in Benghazi. Speakers
	included Security Experts, Nobel Prize Nominee, Former Hostage, Distinguished Investigative Reporter, Outspoken Hollywood
	Actress, Media Editor, and Gold Star Father of Slain Hero. Hosted VIP Reception with opportunity for guests to meet dignitaries.
	Published on-demand video recordings of the event. NJROTC and Young Marines participated in colors, flag folding ceremonies,
	and escorting guests. Music and songs performed by a national recording artist. Media outlets, online publicity, and videos of the event continue to reach countless millions.
b	(Code:) (Expenses \$ 275 including grants of \$ 0.) (Revenue \$ 17,084.)
	Publicize nominations from across the USA for courageous heroes and unsung heroes, including first responders, community
	volunteers, veterans, and youth. Those heroes are honored at tribute events and online. Continually led donation drives to fill the
	needs of the homeless throughout the local area. We maintained drop-off locations in multiple counties and delivered these
	donated food, goods, and clothes to Homeless Veterans at local Missions throughout each month. Served various catered
	luncheons donated by restaurants for dozens of homeless at local Mission. We Can Be Heroes Foundation Volunteers joined the
	veterans to meet and thank them for their service. Sponsored young marines organization. Assisted high school students in
	starting a new school club to assist the military and veteran organizations and the We Can Be Heroes Foundation at events. The
	online Heroes in Business Directory and the Speakers Directory are offered to the public and publicized. News, social media, and
	online articles of our work, stories, and pictures of our charitable work, and our directories reach countless millions.
;	(Code:) (Expenses \$2,784 including grants of \$0) (Revenue \$3,307)
	On Pearl Harbor Day, we hosted the Pearl Harbor Remembrance catered breakfast at the Sheraton Hotel Banquet Room with an
	overflow area. The event was filled with decorated war heroes and their family members. Attendees gathered to commemorate
	and highlight the sacrifices war veterans made for our country. Dining tables for World War II Veterans, Gold Star Families, and
	Veterans displayed the names and memorabilia of World War II heroes. Well-known distinguished keynote speaker and radio host
	presented a captivating, rarely heard true story of Pearl Harbor. A video of this inspiring story and presentation was made. Young
	Marines and High School Club youth participated in the program. Received rave reviews on the event. National news and online
	articles, social media, pictures, and stories of the event reached countless thousands.
b	Other program services (Describe on Schedule O.) See Schedule O, Statement 2 (Expenses \$ 13,660 including grants of \$ 0) (Revenue \$ 3,406)

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Part	V Checklist of Required Schedules		Yes	No
1	Is the organization described in section 501(c)(3) or 4947(a)(1) (other than a private foundation)? If "Yes,"		res	
-	complete Schedule A	1	~	
2	Is the organization required to complete <i>Schedule B, Schedule of Contributors</i> (see instructions)?	2	~	
3	Did the organization engage in direct or indirect political campaign activities on behalf of or in opposition to candidates for public office? <i>If "Yes," complete Schedule C, Part I</i>	3		~
4	Section 501(c)(3) organizations. Did the organization engage in lobbying activities, or have a section 501(h) election in effect during the tax year? If "Yes," complete Schedule C, Part II	4		~
5	Is the organization a section 501(c)(4), 501(c)(5), or 501(c)(6) organization that receives membership dues, assessments, or similar amounts as defined in Revenue Procedure 98-19? If "Yes," complete Schedule C, Part III	5		r
6	Did the organization maintain any donor advised funds or any similar funds or accounts for which donors have the right to provide advice on the distribution or investment of amounts in such funds or accounts? <i>If "Yes," complete Schedule D, Part I</i>	6		~
7	Did the organization receive or hold a conservation easement, including easements to preserve open space, the environment, historic land areas, or historic structures? <i>If "Yes," complete Schedule D, Part II</i>	7		r
8	Did the organization maintain collections of works of art, historical treasures, or other similar assets? <i>If "Yes," complete Schedule D, Part III</i>	8		~
9	Did the organization report an amount in Part X, line 21, for escrow or custodial account liability, serve as a custodian for amounts not listed in Part X; or provide credit counseling, debt management, credit repair, or debt negotiation services? <i>If "Yes," complete Schedule D, Part IV</i> .	9		~
10	Did the organization, directly or through a related organization, hold assets in donor-restricted endowments or in quasi endowments? <i>If "Yes," complete Schedule D, Part V</i> .	10		~
11	If the organization's answer to any of the following questions is "Yes," then complete Schedule D, Parts VI, VII, VIII, IX, or X as applicable.			
а	Did the organization report an amount for land, buildings, and equipment in Part X, line 10? If "Yes," complete Schedule D, Part VI	11a		~
b	Did the organization report an amount for investments—other securities in Part X, line 12, that is 5% or more of its total assets reported in Part X, line 16? <i>If "Yes," complete Schedule D, Part VII</i>	11b		~
С	Did the organization report an amount for investments – program related in Part X, line 13, that is 5% or more of its total assets reported in Part X, line 16? <i>If "Yes," complete Schedule D, Part VIII</i>	11c		~
d	Did the organization report an amount for other assets in Part X, line 15, that is 5% or more of its total assets reported in Part X, line 16? <i>If "Yes," complete Schedule D, Part IX</i>	11d		~
е	Did the organization report an amount for other liabilities in Part X, line 25? If "Yes," complete Schedule D, Part X	11e		~
f	Did the organization's separate or consolidated financial statements for the tax year include a footnote that addresses the organization's liability for uncertain tax positions under FIN 48 (ASC 740)? <i>If "Yes," complete Schedule D, Part X</i>	11f		~
12a	Did the organization obtain separate, independent audited financial statements for the tax year? If "Yes," complete Schedule D, Parts XI and XII	12a		~
b	Was the organization included in consolidated, independent audited financial statements for the tax year? If "Yes," and if the organization answered "No" to line 12a, then completing Schedule D, Parts XI and XII is optional	12b		~
13 14a	Is the organization a school described in section 170(b)(1)(A)(ii)? <i>If "Yes," complete Schedule E</i> Did the organization maintain an office, employees, or agents outside of the United States?	13 14a		レ レ
b	Did the organization have aggregate revenues or expenses of more than \$10,000 from grantmaking,	140		
, D	fundraising, business, investment, and program service activities outside the United States, or aggregate foreign investments valued at \$100,000 or more? <i>If "Yes," complete Schedule F, Parts I and IV.</i>	14b		~
15	Did the organization report on Part IX, column (A), line 3, more than \$5,000 of grants or other assistance to or for any foreign organization? <i>If "Yes," complete Schedule F, Parts II and IV</i>	15		~
16	Did the organization report on Part IX, column (A), line 3, more than \$5,000 of aggregate grants or other assistance to or for foreign individuals? If "Yes," complete Schedule F, Parts III and IV.	16		~
17	Did the organization report a total of more than \$15,000 of expenses for professional fundraising services on Part IX, column (A), lines 6 and 11e? <i>If "Yes," complete Schedule G, Part I</i> (see instructions)	17		~
18	Did the organization report more than \$15,000 total of fundraising event gross income and contributions on Part VIII, lines 1c and 8a? <i>If "Yes," complete Schedule G, Part II</i>	18		~
19	Did the organization report more than \$15,000 of gross income from gaming activities on Part VIII, line 9a? If "Yes," complete Schedule G, Part III	19		r
20a	Did the organization operate one or more hospital facilities? If "Yes," complete Schedule H	20a		~
b	If "Yes" to line 20a, did the organization attach a copy of its audited financial statements to this return?	20b		
21	Did the organization report more than \$5,000 of grants or other assistance to any domestic organization or domestic government on Part IX, column (A), line 1? <i>If "Yes," complete Schedule I, Parts I and II</i>	21		~

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Part	Checklist of Required Schedules (continued)			
			Yes	No
22	Did the organization report more than \$5,000 of grants or other assistance to or for domestic individuals on Part IX, column (A), line 2? <i>If "Yes," complete Schedule I, Parts I and III</i>	22		>
23	Did the organization answer "Yes" to Part VII, Section A, line 3, 4, or 5 about compensation of the organization's current and former officers, directors, trustees, key employees, and highest compensated employees? <i>If "Yes," complete Schedule J</i> .	23		~
24a	Did the organization have a tax-exempt bond issue with an outstanding principal amount of more than \$100,000 as of the last day of the year, that was issued after December 31, 2002? <i>If "Yes," answer lines 24b through 24d and complete Schedule K. If "No," go to line 25a</i>	24a		~
b c	Did the organization invest any proceeds of tax-exempt bonds beyond a temporary period exception? Did the organization maintain an escrow account other than a refunding escrow at any time during the year	24b		
d	to defease any tax-exempt bonds?	24c 24d		
25a	Section 501(c)(3), 501(c)(4), and 501(c)(29) organizations. Did the organization engage in an excess benefit transaction with a disqualified person during the year? If "Yes," complete Schedule L, Part I	25a		>
b	Is the organization aware that it engaged in an excess benefit transaction with a disqualified person in a prior year, and that the transaction has not been reported on any of the organization's prior Forms 990 or 990-EZ? <i>If "Yes," complete Schedule L, Part I</i>	25b		>
26	Did the organization report any amount on Part X, line 5 or 22, for receivables from or payables to any current or former officer, director, trustee, key employee, creator or founder, substantial contributor, or 35% controlled entity or family member of any of these persons? <i>If "Yes," complete Schedule L, Part II</i>	26		~
27	Did the organization provide a grant or other assistance to any current or former officer, director, trustee, key employee, creator or founder, substantial contributor or employee thereof, a grant selection committee member, or to a 35% controlled entity (including an employee thereof) or family member of any of these persons? <i>If "Yes," complete Schedule L, Part III</i>	27		2
28	Was the organization a party to a business transaction with one of the following parties (see Schedule L, Part IV instructions, for applicable filing thresholds, conditions, and exceptions):			
а	A current or former officer, director, trustee, key employee, creator or founder, or substantial contributor? If "Yes," complete Schedule L, Part IV	28a		~
b	A family member of any individual described in line 28a? If "Yes," complete Schedule L, Part IV	28b		~
С	A 35% controlled entity of one or more individuals and/or organizations described in lines 28a or 28b? If "Yes," complete Schedule L, Part IV	28c		~
29	Did the organization receive more than \$25,000 in non-cash contributions? If "Yes," complete Schedule M	29		~
30	Did the organization receive contributions of art, historical treasures, or other similar assets, or qualified conservation contributions? <i>If "Yes," complete Schedule M</i>	30		~
31	Did the organization liquidate, terminate, or dissolve and cease operations? If "Yes," complete Schedule N, Part I	31		~
32	Did the organization sell, exchange, dispose of, or transfer more than 25% of its net assets? If "Yes," complete Schedule N, Part II	32		~
33	Did the organization own 100% of an entity disregarded as separate from the organization under Regulations sections 301.7701-2 and 301.7701-3? <i>If "Yes," complete Schedule R, Part I</i> .	33		~
34	Was the organization related to any tax-exempt or taxable entity? If "Yes," complete Schedule R, Part II, III, or IV, and Part V, line 1	34		~
35a	Did the organization have a controlled entity within the meaning of section 512(b)(13)?	35a		~
b	If "Yes" to line 35a, did the organization receive any payment from or engage in any transaction with a controlled entity within the meaning of section 512(b)(13)? If "Yes," complete Schedule R, Part V, line 2.	35b		
36	Section 501(c)(3) organizations. Did the organization make any transfers to an exempt non-charitable related organization? If "Yes," complete Schedule R, Part V, line 2	36		~
37	Did the organization conduct more than 5% of its activities through an entity that is not a related organization and that is treated as a partnership for federal income tax purposes? <i>If "Yes," complete Schedule R, Part VI</i>	37		~
38	Did the organization complete Schedule O and provide explanations in Schedule O for Part VI, lines 11b and 19? Note: All Form 990 filers are required to complete Schedule O.	38	~	
Part				
	Check if Schedule O contains a response or note to any line in this Part V	<u> </u>	 Yes	No
1a	Enter the number reported in Box 3 of Form 1096. Enter -0- if not applicable 1a 0			
b	Enter the number of Forms W-2G included in line 1a. Enter -0- if not applicable 1b 0			
С	Did the organization comply with backup withholding rules for reportable payments to vendors and reportable gaming (gambling) winnings to prize winners?	1c		

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Part	V Statements Regarding Other IRS Filings and Tax Compliance (continued)								
			Yes	No					
2a	Enter the number of employees reported on Form W-3, Transmittal of Wage and Tax								
	Statements, filed for the calendar year ending with or within the year covered by this return 2a 0								
b	If at least one is reported on line 2a, did the organization file all required federal employment tax returns? .	2b							
	Note: If the sum of lines 1a and 2a is greater than 250, you may be required to <i>e-file</i> (see instructions)								
3a	Did the organization have unrelated business gross income of \$1,000 or more during the year?	3a		~					
b	If "Yes," has it filed a Form 990-T for this year? If "No" to line 3b, provide an explanation on Schedule O	3b							
4a	At any time during the calendar year, did the organization have an interest in, or a signature or other authority over,								
	a financial account in a foreign country (such as a bank account, securities account, or other financial account)?								
b	If "Yes," enter the name of the foreign country >								
	See instructions for filing requirements for FinCEN Form 114, Report of Foreign Bank and Financial Accounts (FBAR).								
5a	Was the organization a party to a prohibited tax shelter transaction at any time during the tax year?	5a		~					
b	Did any taxable party notify the organization that it was or is a party to a prohibited tax shelter transaction?	5b		~					
С	If "Yes" to line 5a or 5b, did the organization file Form 8886-T?	5c							
6a	Does the organization have annual gross receipts that are normally greater than \$100,000, and did the								
ou	organization solicit any contributions that were not tax deductible as charitable contributions?	6a		~					
b	If "Yes," did the organization include with every solicitation an express statement that such contributions or			-					
D	gifts were not tax deductible?	6b							
7	Organizations that may receive deductible contributions under section 170(c).								
a	Did the organization receive a payment in excess of \$75 made partly as a contribution and partly for goods								
a	and services provided to the payor?	7a	~						
b	If "Yes," did the organization notify the donor of the value of the goods or services provided?	7b	~						
	Did the organization sell, exchange, or otherwise dispose of tangible personal property for which it was								
С	required to file Form 8282?	7c		~					
d	If "Yes," indicate the number of Forms 8282 filed during the year	10		•					
e	Did the organization receive any funds, directly or indirectly, to pay premiums on a personal benefit contract?	7e		~					
f	Did the organization receive any funds, directly of indirectly, to pay premiums on a personal benefit contract? .	7e 7f		~					
	If the organization received a contribution of qualified intellectual property, did the organization file Form 8899 as required?	7g							
g	If the organization received a contribution of cars, boats, airplanes, or other vehicles, did the organization file a Form 1098-C?	79 7h							
h		70							
8	Sponsoring organizations maintaining donor advised funds. Did a donor advised fund maintained by the	0							
•	sponsoring organization have excess business holdings at any time during the year?	8							
9	Sponsoring organizations maintaining donor advised funds.	0-							
a	Did the sponsoring organization make any taxable distributions under section 4966?	9a							
b	Did the sponsoring organization make a distribution to a donor, donor advisor, or related person? \dots	9b							
10	Section 501(c)(7) organizations. Enter:								
a	Initiation fees and capital contributions included on Part VIII, line 12	-							
b	Gross receipts, included on Form 990, Part VIII, line 12, for public use of club facilities . 10b	-							
11	Section 501(c)(12) organizations. Enter:								
а	Gross income from members or shareholders	-							
b	Gross income from other sources (Do not net amounts due or paid to other sources								
	against amounts due or received from them.)								
12a	Section 4947(a)(1) non-exempt charitable trusts. Is the organization filing Form 990 in lieu of Form 1041?	12a							
b	If "Yes," enter the amount of tax-exempt interest received or accrued during the year 12b	-							
13	Section 501(c)(29) qualified nonprofit health insurance issuers.								
а	Is the organization licensed to issue qualified health plans in more than one state?	13a							
	Note: See the instructions for additional information the organization must report on Schedule O.								
b	Enter the amount of reserves the organization is required to maintain by the states in which								
	the organization is licensed to issue qualified health plans								
С	Enter the amount of reserves on hand								
14a	Did the organization receive any payments for indoor tanning services during the tax year?	14a		~					
b	If "Yes," has it filed a Form 720 to report these payments? If "No," provide an explanation on Schedule O .	14b							
15	Is the organization subject to the section 4960 tax on payment(s) of more than \$1,000,000 in remuneration or								
	excess parachute payment(s) during the year?	15		~					
	If "Yes," see instructions and file Form 4720, Schedule N.								
16	Is the organization an educational institution subject to the section 4968 excise tax on net investment income?	16		~					
	If "Yes," complete Form 4720, Schedule O.								

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Part	response to line 8a, 8b, or 10b below, describe the circumstances, processes, or changes on Schedule	O. See	instr	ucti	ions.						
0	Check if Schedule O contains a response or note to any line in this Part VI	<u> </u>		•	~						
Secti	on A. Governing Body and Management		V								
10	Enter the number of voting members of the governing body at the end of the tax year 1a	3	Y	es	No						
1a	If there are material differences in voting rights among members of the governing body, or										
	if the governing body delegated broad authority to an executive committee or similar										
	committee, explain on Schedule O.										
b											
2											
	any other officer, director, trustee, or key employee?	2		/							
3	Did the organization delegate control over management duties customarily performed by or under the dire supervision of officers, directors, trustees, or key employees to a management company or other person? .				~						
4	Did the organization make any significant changes to its governing documents since the prior Form 990 was filed	d? 4			~						
5	Did the organization become aware during the year of a significant diversion of the organization's assets? .				~						
6	Did the organization have members or stockholders?	6	; 		~						
7a	Did the organization have members, stockholders, or other persons who had the power to elect or appoint one or more members of the governing body?	int 7 a	a		~						
b	Are any governance decisions of the organization reserved to (or subject to approval by) member stockholders, or persons other than the governing body?		5		~						
8	Did the organization contemporaneously document the meetings held or written actions undertaken durin the year by the following:	ng									
а	The governing body?	88	a 1	/							
b	Each committee with authority to act on behalf of the governing body?	8	2 C		~						
9	Is there any officer, director, trustee, or key employee listed in Part VII, Section A, who cannot be reached										
<u></u>	the organization's mailing address? If "Yes," provide the names and addresses on Schedule O	9			~						
Secti	on B. Policies (This Section B requests information about policies not required by the Internal Re	venue									
10a	Did the organization have local chapters, branches, or affiliates?	10	_	es	No V						
			a	-	<u> </u>						
b	b If "Yes," did the organization have written policies and procedures governing the activities of such chapters, affiliates, and branches to ensure their operations are consistent with the organization's exempt purposes?										
11a	Has the organization provided a complete copy of this Form 990 to all members of its governing body before filing the form			/							
b	Describe in Schedule O the process, if any, used by the organization to review this Form 990.										
12a	Did the organization have a written conflict of interest policy? If "No," go to line 13	12	a ı	/							
b	Were officers, directors, or trustees, and key employees required to disclose annually interests that could give rise to conflict		b	/							
С	Did the organization regularly and consistently monitor and enforce compliance with the policy? If "Yes										
10	describe in Schedule O how this was done										
13 14	Did the organization have a written whistleblower policy? . <td></td> <td></td> <td>/</td> <td></td>			/							
14	Did the process for determining compensation of the following persons include a review and approval		* •	-							
10	independent persons, comparability data, and contemporaneous substantiation of the deliberation and decision										
а	The organization's CEO, Executive Director, or top management official		a		V						
b	Other officers or key employees of the organization		b		~						
	If "Yes" to line 15a or 15b, describe the process in Schedule O (see instructions).										
16a	Did the organization invest in, contribute assets to, or participate in a joint venture or similar arrangementity during the year?		a		~						
b	If "Yes," did the organization follow a written policy or procedure requiring the organization to evaluate	its									
	participation in joint venture arrangements under applicable federal tax law, and take steps to safeguard to organization's exempt status with respect to such arrangements?	he 16	b								
Secti	on C. Disclosure										
17	List the states with which a copy of this Form 990 is required to be filed FL										
18	Section 6104 requires an organization to make its Forms 1023 (1024 or 1024-A, if applicable), 990, and 99	90-T (S	ectic	on 5	01(c)						
	(3)s only) available for public inspection. Indicate how you made these available. Check all that apply. ✓ Own website □ Another's website □ Upon request □ Other (explain on Schedule O)										
19	Describe on Schedule O whether (and if so, how) the organization made its governing documents, confli	ct of in	teres	st po	olicy,						
	and financial statements available to the public during the tax year.										
20	State the name, address, and telephone number of the person who possesses the organization's books and	d record	ds 🕨								
	We Can Be Heroes Foundation, (904)373-8817										

Part VII Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors

1a Complete this table for all persons required to be listed. Report compensation for the calendar year ending with or within the organization's tax year.

• List all of the organization's **current** officers, directors, trustees (whether individuals or organizations), regardless of amount of compensation. Enter -0- in columns (D), (E), and (F) if no compensation was paid.

• List all of the organization's current key employees, if any. See instructions for definition of "key employee."

• List the organization's five **current** highest compensated employees (other than an officer, director, trustee, or key employee) who received reportable compensation (Box 5 of Form W-2 and/or Box 7 of Form 1099-MISC) of more than \$100,000 from the organization and any related organizations.

• List all of the organization's **former** officers, key employees, and highest compensated employees who received more than \$100,000 of reportable compensation from the organization and any related organizations.

• List all of the organization's **former directors or trustees** that received, in the capacity as a former director or trustee of the organization, more than \$10,000 of reportable compensation from the organization and any related organizations. See instructions for the order in which to list the persons above.

Check this box if neither the organization nor any related organization compensated any current officer, director, or trustee.

		(C)								
(A)	(B)	(do n	ot ch		ition		ana	(D)	(E)	(F)
Name and title	Average		not check mor , unless persor					Reportable	Reportable	Estimated amount
	hours per week		er and			tor/trustee)		compensation from the	compensation from related	of other compensation
	(list any	Individual trustee or director	Inst	Officer	Key	Highest compensated employee	Former	organization	organizations	from the
	hours for	lividu	ituti	cer) em	hest	mer	(W-2/1099-MISC)	(W-2/1099-MISC)	organization and
	related organizations	tor t	ona		Key employee	ee or				related organizations
	below	rust	tru		/ee	npe				
	dotted line)	ee	Institutional trustee			nsat				
						d				
Helen Heath	40.00									
President	0.00	~		~				0	0	0
Deborah Bird	40.00									
Secretary	0.00	~		~				0	0	0
John Sauer	24.00									
Treasurer	0.00	~		~				0	0	0
	L									

Part	VII Section A. Officers, Directors, 1	Trustees,	Key	Emj	ploy	yee	s, an	d F	lighest Compe	nsated	Emplo	yees (c	ontin	ued)
	(A) Name and title	(B) Average hours	box,	unles	Pos neck ss pe	erson	e than o is both or/trust	n an	(D) Reportable compensation	(E) Report compen	table sation	Estimat of	other	
		per week (list any hours for related organizations below dotted line)	Individual trustee or director	Institutional trustee	Officer	Key employee	Highest compensated employee	Former	from the organization (W-2/1099-MISC)	from re organiza (W-2/1099	ations	fro	ensatic om the zation a rganiza	Ind
			-											
			-											
			-											
			-											
			-											
			-											
			-											
			-											
			-											
	Subtotal		-											
1b c d	Total from continuation sheets to Part			•	•		· ·		0		0			0
2	Total number of individuals (including but						 above	e) w	-	e than \$1	-	of		
	reportable compensation from the organ							.,	0					
3	Did the organization list any former of employee on line 1a? If "Yes," complete								loyee, or highes	-	ensated	3	Yes	No V
4	For any individual listed on line 1a, is the organization and related organizations individual													~
5	Did any person listed on line 1a receive of for services rendered to the organization									tion or ind				~
Secti	on B. Independent Contractors	, -	- 1-						,				I	-
1	Complete this table for your five high compensation from the organization. Rep													
	(A) Name and business add	lress							(B) Description of serv	vices	((C) Compensa	ation	
None														

2	Total number	of independent	contractors	(including	but n	not limited	to those	listed	above)	who
	received more than \$100,000 of compensation from the organization ►									

Part VIII Statement of Revenue Check if Schedule O contain

Part	: VIII	Statement of Revenu Check if Schedule O co		enon	se or note to ar	w line in this Pa	art VIII		
				3001		(A) Total revenue	(B) Related or exempt function revenue	(C) Unrelated business revenue	(D) Revenue excluded from tax under sections 512–514
s s	1a	Federated campaigns .		1a	0				
Contributions, Gifts, Grants and Other Similar Amounts	b	Membership dues		1b	0				
ŋ ŋ	с	Fundraising events		1c	0	•			
fts,	d	Related organizations .		1d	0				
nila	е	Government grants (cont		1e	0				
Sin's	f	All other contributions, gi	fts, grants,						
er		and similar amounts not incl		1f	40,763				
l th	g	Noncash contributions ir	ncluded in						
ont od (lines 1a-1f		1g	\$0				
<u>a</u> c	h	Total. Add lines 1a-1f .			<u> </u>	40,763			
.					Business Code				
Program Service Revenue	2a								
ue v	b								
en S	С								
jram Ser Revenue	d								
60. E	e								
2	f	All other program service							
	g	Total. Add lines 2a–2f				0			
	3	Investment income (inclusted)							
		other similar amounts) .							
	4 5	Income from investment Royalties			-				
	5		(i) Real		(ii) Personal				
	6a	Gross rents 6a							
	b	Less: rental expenses 6b							
	c	Rental income or (loss) 6c		0	0				
	d	Net rental income or (los	s)						
	7a	Gross amount from	(i) Securit		(ii) Other				
	10	sales of assets							
		other than inventory 7a							
ē	b	Less: cost or other basis							
venue		and sales expenses . 7b							
	С	Gain or (loss) 7c		0	0				
г Н					<u> ►</u>				
Other Re	8a	Gross income from fu	Indraising						
0		events (not including \$	0						
		of contributions reporte							
		1c). See Part IV, line 18		8a					
	b	Less: direct expenses .		8b					
	C	Net income or (loss) from		g eve	ents 🕨				
	9a	Gross income from		0-					
	_ h	activities. See Part IV, lin Less: direct expenses .		9a 9b					
	b c	Net income or (loss) from			⊨ es►				
					🕨				
	iva	Gross sales of invent returns and allowances		10a					
	b	Less: cost of goods sold		10b					
	c	Net income or (loss) from			⊥ bry►				
s	-	(/			Business Code				
e e	11a								
scellaneo Revenue	b								
sell: eve	с								
Miscellaneous Revenue	d	All other revenue							
Σ	е	Total. Add lines 11a-11c		•	🕨	0			
	12	Total revenue. See instr	uctions .		🕨	40,763	0	0	0
									Form 990 (2019)

	TIX Statement of Functional Expenses	ata all aclumps All	other organizations	must somplate solu	mp (4)
Sectio	on 501(c)(3) and 501(c)(4) organizations must compl Check if Schedule O contains a response				
Dono	ot include amounts reported on lines 6b, 7b,	-		(C)	(D)
	b, and 10b of Part VIII.	(A) Total expenses	(B) Program service expenses	Management and general expenses	Fundraising expenses
1	Grants and other assistance to domestic organizations and domestic governments. See Part IV, line 21 .	0	0		
2	Grants and other assistance to domestic individuals. See Part IV, line 22.	0	0		
3	Grants and other assistance to foreign organizations, foreign governments, and foreign individuals. See Part IV, lines 15 and 16	0	0		
4 5	Benefits paid to or for members Compensation of current officers, directors, trustees, and key employees	0	0		
6	Compensation not included above to disqualified persons (as defined under section 4958(f)(1)) and persons described in section 4958(c)(3)(B)	0	0		
7	Other salaries and wages	0	0		
8	Pension plan accruals and contributions (include section 401(k) and 403(b) employer contributions)	0	0		
9	Other employee benefits	0	0		
10		0	0		
11	Fees for services (nonemployees):	0	0		
a	Management				
		70/	70/		
b		736	736		
C					
d					
е	Professional fundraising services. See Part IV, line 17				
f g	Investment management fees				
12	Advertising and promotion	1 020	1 020		
13	Office expenses	1,039	1,039		
	· · ·	1,427	1,427		
14	Information technology	8,511	8,511		
15	Royalties				
16					
17 18	Travel				
40					
19 20	Conferences, conventions, and meetings . Interest				
21	Payments to affiliates	50	50		
22	Depreciation, depletion, and amortization .				
23	Insurance				
24	Other expenses. Itemize expenses not covered above (List miscellaneous expenses on line 24e. If line 24e amount exceeds 10% of line 25, column (A) amount, list line 24e expenses on Schedule O.)				
a b	Credit Card Fees and State Filing Fees	414	414	0	0
c d					
е	All other expenses	20,332	20,332		
25	Total functional expenses. Add lines 1 through 24e	32,509	32,509	0	0
26	Joint costs. Complete this line only if the organization reported in column (B) joint costs from a combined educational campaign and fundraising solicitation. Check here ▶ □ if				
	following ŠOP 98-2 (ASC 958-720)				Eorm 990 (20)

Form 990 (2019)

	art X	,			Page II
	art A	Check if Schedule O contains a response or note to any line in this Par	tX		
			(A) Beginning of year		(B) End of year
	1	Cash-non-interest-bearing	1,486	1	9,740
	2	Savings and temporary cash investments	100	2	100
	3	Pledges and grants receivable, net	0	3	0
	4	Accounts receivable, net	0	4	0
	5	Loans and other receivables from any current or former officer, director, trustee, key employee, creator or founder, substantial contributor, or 35% controlled entity or family member of any of these persons	0	5	0
	6	Loans and other receivables from other disqualified persons (as defined under section 4958(f)(1)), and persons described in section 4958(c)(3)(B) .	0	6	0
s	7	Notes and loans receivable, net	0	7	0
Assets	8	Inventories for sale or use	0	8	0
As	9	Prepaid expenses and deferred charges	0	9	0
	10a	Land, buildings, and equipment: cost or other basis. Complete Part VI of Schedule D 10a			
	b	Less: accumulated depreciation 10b	0	10c	
	11	Investments—publicly traded securities	0	11	0
	12	Investments—other securities. See Part IV, line 11	0		0
	13	Investments-program-related. See Part IV, line 11	0		0
	14	Intangible assets	0	14	0
	15	Other assets. See Part IV, line 11	0	15	0
	16	Total assets. Add lines 1 through 15 (must equal line 33)	1,586	16	9,840
	17	Accounts payable and accrued expenses	0	17	0
	18	Grants payable	0	18	0
	19	Deferred revenue	0	19	0
	20	Tax-exempt bond liabilities	0	20	0
	21	Escrow or custodial account liability. Complete Part IV of Schedule D	0	21	0
Liabilities	22	Loans and other payables to any current or former officer, director, trustee, key employee, creator or founder, substantial contributor, or 35%			
abi		controlled entity or family member of any of these persons	0	22	0
	23	Secured mortgages and notes payable to unrelated third parties	0	23	0
	24	Unsecured notes and loans payable to unrelated third parties	0	24	0
	25	Other liabilities (including federal income tax, payables to related third parties, and other liabilities not included on lines 17–24). Complete Part X			
		of Schedule D	0	25	
	26	Total liabilities. Add lines 17 through 25	0	26	0
nces		Organizations that follow FASB ASC 958, check here ► ✓ and complete lines 27, 28, 32, and 33.			
ala	27	Net assets without donor restrictions	1,586	27	9,840
B	28	Net assets with donor restrictions	0	28	0
Net Assets or Fund Balances		Organizations that do not follow FASB ASC 958, check here ► □ and complete lines 29 through 33.			
, or	29	Capital stock or trust principal, or current funds		29	
iets	30	Paid-in or capital surplus, or land, building, or equipment fund		30	
Ass	31	Retained earnings, endowment, accumulated income, or other funds		31	
et /	32	Total net assets or fund balances	1,586	32	9,840
ž	33	Total liabilities and net assets/fund balances	1,586	33	9,840 Eorm 990 (2019)

Form **990** (2019)

	90 (2019)			Page 12			
Par	Reconciliation of Net Assets Check if Schedule O contains a response or note to any line in this Part XI						
4		• •					
1	Total revenue (must equal Part VII, column (A), line 12) 1 Total symptometry (must equal Part IX, column (A), line 25)			40,763			
2	Total expenses (must equal Part IX, column (A), line 25) . . . 2			32,509			
3	Revenue less expenses. Subtract line 2 from line 1 3			8,254			
4	Net assets or fund balances at beginning of year (must equal Part X, line 32, column (A)) 4			1,586			
5	Net unrealized gains (losses) on investments 5			0			
6	Donated services and use of facilities			0			
7	Investment expenses			0			
8	Prior period adjustments 8			C			
9	Other changes in net assets or fund balances (explain on Schedule O)			C			
10	Net assets or fund balances at end of year. Combine lines 3 through 9 (must equal Part X, line						
	32, column (B))			9,840			
Par	XII Financial Statements and Reporting						
	Check if Schedule O contains a response or note to any line in this Part XII		_				
		_	Yes	s No			
1	Accounting method used to prepare the Form 990: 🗹 Cash 🗌 Accrual 🗌 Other	-					
	If the organization changed its method of accounting from a prior year or checked "Other," explain in Schedule O.	ו					
2a	Were the organization's financial statements compiled or reviewed by an independent accountant?	28	1	~			
	If "Yes," check a box below to indicate whether the financial statements for the year were compiled o reviewed on a separate basis, consolidated basis, or both:	r					
	Separate basis Consolidated basis Both consolidated and separate basis						
b	Were the organization's financial statements audited by an independent accountant?	2	,	V			
	If "Yes," check a box below to indicate whether the financial statements for the year were audited on a separate basis, consolidated basis, or both:	a					
	Separate basis Consolidated basis Both consolidated and separate basis						
c	If "Yes" to line 2a or 2b, does the organization have a committee that assumes responsibility for oversight of	f					
Ū	the audit, review, or compilation of its financial statements and selection of an independent accountant?	20	:				
	If the organization changed either its oversight process or selection process during the tax year, explain or Schedule O.	ו					
3a	As a result of a federal award, was the organization required to undergo an audit or audits as set forth in the Single Audit Act and OMB Circular A-133?						
b	If "Yes," did the organization undergo the required audit or audits? If the organization did not undergo the						
	required audit or audits, explain why on Schedule O and describe any steps taken to undergo such audits.	31)				

SCH	EDUI	LE /	4
(Form	990 o	r 99)-EZ)

Public Charity Status and Public Support

Complete if the organization is a section 501(c)(3) organization or a section 4947(a)(1) nonexempt charitable trust.

Attach to Form 990 or Form 990-EZ.

► Go to www.irs.gov/Form990 for instructions and the latest information.

OMB No. 1545-0047

Open to Public

Department of the Treasury
Internal Revenue Service

Inspection

Name of the organization	-
WE CAN BE HEROES	FOUNDATION INC

Employer identification number

Part I Reason for Public Charity Status (All organizations must complete this part.) See instructions.

The organization is not a private foundation because it is: (For lines 1 through 12, check only one box.)

- 1 A church, convention of churches, or association of churches described in section 170(b)(1)(A)(i).
- 2 A school described in section 170(b)(1)(A)(ii). (Attach Schedule E (Form 990 or 990-EZ).)
- 3 A hospital or a cooperative hospital service organization described in section 170(b)(1)(A)(iii).
- 4 A medical research organization operated in conjunction with a hospital described in section 170(b)(1)(A)(iii). Enter the hospital's name, city, and state:
- 5 An organization operated for the benefit of a college or university owned or operated by a governmental unit described in section 170(b)(1)(A)(iv). (Complete Part II.)
- 6 A federal, state, or local government or governmental unit described in section 170(b)(1)(A)(v).
- 7 An organization that normally receives a substantial part of its support from a governmental unit or from the general public described in section 170(b)(1)(A)(vi). (Complete Part II.)
- 8 A community trust described in section 170(b)(1)(A)(vi). (Complete Part II.)
- 9 An agricultural research organization described in section 170(b)(1)(A)(ix) operated in conjunction with a land-grant college or university or a non-land-grant college of agriculture (see instructions). Enter the name, city, and state of the college or university:
- 10 ✓ An organization that normally receives: (1) more than 331/3% of its support from contributions, membership fees, and gross receipts from activities related to its exempt functions—subject to certain exceptions, and (2) no more than 331/3% of its support from gross investment income and unrelated business taxable income (less section 511 tax) from businesses acquired by the organization after June 30, 1975. See section 509(a)(2). (Complete Part III.)
- 11 An organization organized and operated exclusively to test for public safety. See section 509(a)(4).
- 12 An organization organized and operated exclusively for the benefit of, to perform the functions of, or to carry out the purposes of one or more publicly supported organizations described in section 509(a)(1) or section 509(a)(2). See section 509(a)(3). Check the box in lines 12a through 12d that describes the type of supporting organization and complete lines 12e, 12f, and 12g.
 - **a Type I.** A supporting organization operated, supervised, or controlled by its supported organization(s), typically by giving the supported organization(s) the power to regularly appoint or elect a majority of the directors or trustees of the supporting organization. You must complete Part IV, Sections A and B.
 - **b** Type II. A supporting organization supervised or controlled in connection with its supported organization(s), by having control or management of the supporting organization vested in the same persons that control or manage the supported organization(s). You must complete Part IV, Sections A and C.
 - c Type III functionally integrated. A supporting organization operated in connection with, and functionally integrated with, its supported organization(s) (see instructions). You must complete Part IV, Sections A, D, and E.
 - d Type III non-functionally integrated. A supporting organization operated in connection with its supported organization(s) that is not functionally integrated. The organization generally must satisfy a distribution requirement and an attentiveness requirement (see instructions). You must complete Part IV, Sections A and D, and Part V.
 - e Check this box if the organization received a written determination from the IRS that it is a Type I, Type II, Type III functionally integrated, or Type III non-functionally integrated supporting organization.
 - f Enter the number of supported organizations
 - g Provide the following information about the supported organization(s)

3										
(i) Name of supported organization	(ii) EIN	(iii) Type of organization (described on lines 1–10 above (see instructions))		rganization Ir governing ment?	(v) Amount of monetary support (see instructions)	(vi) Amount of other support (see instructions)				
			Yes	No						
(A)										
(B)										
(C)										
(D)										
(E)										
Total										

Part IISupport Schedule for Organizations Described in Sections 170(b)(1)(A)(iv) and 170(b)(1)(A)(vi)(Complete only if you checked the box on line 5, 7, or 8 of Part I or if the organization failed to qualify under
Part III. If the organization fails to qualify under the tests listed below, please complete Part III.)

Secti	on A. Public Support								
Calen	dar year (or fiscal year beginning in) 🕨	(a) 2015	(b) 2016	(c) 2017	(d) 2018	(e) 2019	(f) Total		
1	Gifts, grants, contributions, and membership fees received. (Do not include any "unusual grants.")								
2	Tax revenues levied for the organization's benefit and either paid to or expended on its behalf								
3	The value of services or facilities furnished by a governmental unit to the organization without charge								
4	Total. Add lines 1 through 3								
5	The portion of total contributions by each person (other than a governmental unit or publicly supported organization) included on line 1 that exceeds 2% of the amount shown on line 11, column (f)								
6	Public support. Subtract line 5 from line 4								
	on B. Total Support		•		1				
Calen	dar year (or fiscal year beginning in) 🕨	(a) 2015	(b) 2016	(c) 2017	(d) 2018	(e) 2019	(f) Total		
7	Amounts from line 4								
8	Gross income from interest, dividends, payments received on securities loans, rents, royalties, and income from similar sources								
9	Net income from unrelated business activities, whether or not the business is regularly carried on								
10	Other income. Do not include gain or loss from the sale of capital assets (Explain in Part VI.)								
11 12 13	Total support. Add lines 7 through 10 Gross receipts from related activities, etc. First five years. If the Form 990 is for the organization, check this box and stop he	ne organizatior	n's first, secon	nd, third, fourth	n, or fifth tax y	12 ear as a sectio			
Secti	on C. Computation of Public Suppor	t Percentag	е						
14	Public support percentage for 2019 (line 6	3, column (f) di	ivided by line 1	11, column (f))		14	%		
15	Public support percentage from 2018 Sch					15	%		
16a	33 ¹ / ₃ % support test — 2019. If the organization qua	lifies as a publ	licly supported	organization			🕨 🗆		
b	33 ¹ /3% support test—2018. If the organi this box and stop here. The organization								
17a	a 10%-facts-and-circumstances test – 2019. If the organization did not check a box on line 13, 16a, or 16b, and line 14 is 10% or more, and if the organization meets the "facts-and-circumstances" test, check this box and stop here. Explain in Part VI how the organization meets the "facts-and-circumstances" test. The organization qualifies as a publicly supported organization								
b									
18	Private foundation. If the organization di instructions								

Schedule A (Form 990 or 990-EZ) 2019

Part III Support Schedule for Organizations Described in Section 509(a)(2)

(Complete only if you checked the box on line 10 of Part I or if the organization failed to qualify under Part II. If the organization fails to qualify under the tests listed below, please complete Part II.)

Secti	on A. Public Support			,		/	
	dar year (or fiscal year beginning in) 🕨	(a) 2015	(b) 2016	(c) 2017	(d) 2018	(e) 2019	(f) Total
1	Gifts, grants, contributions, and membership fees					, <i>i</i>	
	received. (Do not include any "unusual grants.")		30,147	49,821	44,766	40,763	165,497
2	Gross receipts from admissions, merchandise						
	sold or services performed, or facilities furnished in any activity that is related to the						
	organization's tax-exempt purpose		0	0	0	0	0
3	Gross receipts from activities that are not an						
	unrelated trade or business under section 513		0	0	0	0	0
4	Tax revenues levied for the						
	organization's benefit and either paid to						
_	or expended on its behalf		0	0	0	0	0
5	The value of services or facilities						
	furnished by a governmental unit to the organization without charge						
6	Total. Add lines 1 through 5	0	0	0	0 44,766	0	0
о 7а	Amounts included on lines 1, 2, and 3	U	30,147	49,821	44,700	40,763	165,497
74	received from disqualified persons .		0	0	0	0	0
b	Amounts included on lines 2 and 3		0	0	0	0	0
5	received from other than disqualified						
	persons that exceed the greater of \$5,000						
	or 1% of the amount on line 13 for the year		0	0	0	0	0
с	Add lines 7a and 7b	0	0	0	0	0	0
8	Public support. (Subtract line 7c from						
	line 6.)						165,497
	on B. Total Support						
	dar year (or fiscal year beginning in) ►	(a) 2015	(b) 2016	(c) 2017	(d) 2018	(e) 2019	(f) Total
9	Amounts from line 6	0	30,147	49,821	44,766	40,763	165,497
10a	Gross income from interest, dividends, payments received on securities loans, rents,						
	royalties, and income from similar sources.					0	
b	Unrelated business taxable income (less		0	0	0	0	0
b	section 511 taxes) from businesses						
	acquired after June 30, 1975		0	0	0	0	0
с	Add lines 10a and 10b	0	0	0	0	0	0
11	Net income from unrelated business						
	activities not included in line 10b, whether						
	or not the business is regularly carried on		0	0	0	0	0
12	Other income. Do not include gain or						
	loss from the sale of capital assets						
	(Explain in Part VI.)		0	0	0	0	0
13	Total support. (Add lines 9, 10c, 11, and 12.)						
14	First five years. If the Form 990 is for the	0	30,147	49,821	44,766	40,763	<u>165,497</u>
14	organization, check this box and stop he	•					
Secti	on C. Computation of Public Suppor						
15	Public support percentage for 2019 (line 8	-		13, column (f))		15	%
16	Public support percentage from 2018 Sch	nedule A, Part	III, line 15 .			16	%
Secti	on D. Computation of Investment In						
17	Investment income percentage for 2019 (•		17	%
18	Investment income percentage from 2018					18	%
19a	33 ¹ / ₃ % support tests-2019. If the organ						
	17 is not more than 33 ¹ / ₃ %, check this box	-	-	-		-	
b	33 ¹ / ₃ % support tests – 2018. If the organiz						
00	line 18 is not more than 331/3%, check this I	-	-	-			
20	Private foundation. If the organization di	u not check a	box on line 14,	198, or 190, C			
					Sch	edule A (Form 990	or 990-EZ) 2019

Part IV Supporting Organizations

(Complete only if you checked a box in line 12 on Part I. If you checked 12a of Part I, complete Sections A and B. If you checked 12b of Part I, complete Sections A and C. If you checked 12c of Part I, complete Sections A, D, and E. If you checked 12d of Part I, complete Sections A and D, and complete Part V.)

Section A. All Supporting Organizations

- 1 Are all of the organization's supported organizations listed by name in the organization's governing documents? If "No," describe in **Part VI** how the supported organizations are designated. If designated by class or purpose, describe the designation. If historic and continuing relationship, explain.
- 2 Did the organization have any supported organization that does not have an IRS determination of status under section 509(a)(1) or (2)? If "Yes," explain in **Part VI** how the organization determined that the supported organization was described in section 509(a)(1) or (2).
- **3a** Did the organization have a supported organization described in section 501(c)(4), (5), or (6)? If "Yes," answer (b) and (c) below.
- **b** Did the organization confirm that each supported organization qualified under section 501(c)(4), (5), or (6) and satisfied the public support tests under section 509(a)(2)? If "Yes," describe in **Part VI** when and how the organization made the determination.
- **c** Did the organization ensure that all support to such organizations was used exclusively for section 170(c)(2)(B) purposes? If "Yes," explain in **Part VI** what controls the organization put in place to ensure such use.
- **4a** Was any supported organization not organized in the United States ("foreign supported organization")? If "Yes," and if you checked 12a or 12b in Part I, answer (b) and (c) below.
- **b** Did the organization have ultimate control and discretion in deciding whether to make grants to the foreign supported organization? If "Yes," describe in **Part VI** how the organization had such control and discretion despite being controlled or supervised by or in connection with its supported organizations.
- **c** Did the organization support any foreign supported organization that does not have an IRS determination under sections 501(c)(3) and 509(a)(1) or (2)? If "Yes," explain in **Part VI** what controls the organization used to ensure that all support to the foreign supported organization was used exclusively for section 170(c)(2)(B) purposes.
- 5a Did the organization add, substitute, or remove any supported organizations during the tax year? If "Yes," answer (b) and (c) below (if applicable). Also, provide detail in **Part VI**, including (i) the names and EIN numbers of the supported organizations added, substituted, or removed; (ii) the reasons for each such action; (iii) the authority under the organization's organizing document authorizing such action; and (iv) how the action was accomplished (such as by amendment to the organizing document).
- **b Type I or Type II only.** Was any added or substituted supported organization part of a class already designated in the organization's organizing document?
- c Substitutions only. Was the substitution the result of an event beyond the organization's control?
- 6 Did the organization provide support (whether in the form of grants or the provision of services or facilities) to anyone other than (i) its supported organizations, (ii) individuals that are part of the charitable class benefited by one or more of its supported organizations, or (iii) other supporting organizations that also support or benefit one or more of the filing organization's supported organizations? *If "Yes," provide detail in Part VI.*
- 7 Did the organization provide a grant, loan, compensation, or other similar payment to a substantial contributor (as defined in section 4958(c)(3)(C)), a family member of a substantial contributor, or a 35% controlled entity with regard to a substantial contributor? *If "Yes," complete Part I of Schedule L (Form 990 or 990-EZ).*
- 8 Did the organization make a loan to a disqualified person (as defined in section 4958) not described in line 7? *If "Yes," complete Part I of Schedule L (Form 990 or 990-EZ).*
- **9a** Was the organization controlled directly or indirectly at any time during the tax year by one or more disqualified persons as defined in section 4946 (other than foundation managers and organizations described in section 509(a)(1) or (2))? If "Yes," provide detail in **Part VI**.
- **b** Did one or more disqualified persons (as defined in line 9a) hold a controlling interest in any entity in which the supporting organization had an interest? *If "Yes," provide detail in Part VI.*
- **c** Did a disqualified person (as defined in line 9a) have an ownership interest in, or derive any personal benefit from, assets in which the supporting organization also had an interest? *If "Yes," provide detail in Part VI.*
- **10a** Was the organization subject to the excess business holdings rules of section 4943 because of section 4943(f) (regarding certain Type II supporting organizations, and all Type III non-functionally integrated supporting organizations)? If "Yes," answer 10b below.
 - **b** Did the organization have any excess business holdings in the tax year? (Use Schedule C, Form 4720, to determine whether the organization had excess business holdings.)

Yes No

1

2

3a

3b

3c

4a

4b

4c

5a

5b

5c

6

7

8

9a

9b

9c

10a

Page 5

2

1

Yes No

Yes No

Part	V Supporting Organizations (continued)		Yes	No
11 а	Has the organization accepted a gift or contribution from any of the following persons? A person who directly or indirectly controls, either alone or together with persons described in (b) and (c)		103	
u	below, the governing body of a supported organization?	11a		
b	A family member of a person described in (a) above?	11b		
С	A 35% controlled entity of a person described in (a) or (b) above? If "Yes" to a, b, or c, provide detail in Part VI.	11c		
Secti	on B. Type I Supporting Organizations			
			Yes	No
1	Did the directors, trustees, or membership of one or more supported organizations have the power to regularly appoint or elect at least a majority of the organization's directors or trustees at all times during the tax year? If "No," describe in Part VI how the supported organization(s) effectively operated, supervised, or controlled the organization's activities. If the organization had more than one supported organization, describe how the powers to appoint and/or remove directors or trustees were allocated among the supported organizations and what conditions or restrictions, if any, applied to such powers during the tax year.	1		
2	Did the organization operate for the benefit of any supported organization other than the supported organization(s) that operated, supervised, or controlled the supporting organization? If "Yes," explain in Part VI how providing such benefit carried out the purposes of the supported organization(s) that operated,	•		

Section C. Type II Supporting Organizations

supervised, or controlled the supporting organization.

1 Were a majority of the organization's directors or trustees during the tax year also a majority of the directors or trustees of each of the organization's supported organization(s)? If "No," describe in **Part VI** how control or management of the supporting organization was vested in the same persons that controlled or managed the supported organization(s).

Section D. All Type III Supporting Organizations

			Yes	No
1	Did the organization provide to each of its supported organizations, by the last day of the fifth month of the organization's tax year, (i) a written notice describing the type and amount of support provided during the prior tax year, (ii) a copy of the Form 990 that was most recently filed as of the date of notification, and (iii) copies of the organization's governing documents in effect on the date of notification, to the extent not previously provided?	1		
2	Were any of the organization's officers, directors, or trustees either (i) appointed or elected by the supported organization(s) or (ii) serving on the governing body of a supported organization? If "No," explain in Part VI how the organization maintained a close and continuous working relationship with the supported organization(s).	2		
3	By reason of the relationship described in (2), did the organization's supported organizations have a significant voice in the organization's investment policies and in directing the use of the organization's income or assets at all times during the tax year? If "Yes," describe in Part VI the role the organization's supported organizations played in this regard.	0		
	supported organizations played in the regular	3		1

Section E. Type III Functionally Integrated Supporting Organizations

- 1 Check the box next to the method that the organization used to satisfy the Integral Part Test during the year (see instructions).
- a The organization satisfied the Activities Test. Complete line 2 below.
- **b** The organization is the parent of each of its supported organizations. *Complete line 3 below.*
- c
 The organization supported a governmental entity. Describe in Part VI how you supported a government entity (see instructions).
- 2 Activities Test. *Answer (a) and (b) below.*
- a Did substantially all of the organization's activities during the tax year directly further the exempt purposes of the supported organization(s) to which the organization was responsive? If "Yes," then in **Part VI identify those supported organizations and explain** how these activities directly furthered their exempt purposes, how the organization was responsive to those supported organizations, and how the organization determined that these activities constituted substantially all of its activities.
- b Did the activities described in (a) constitute activities that, but for the organization's involvement, one or more of the organization's supported organization(s) would have been engaged in? If "Yes," explain in Part VI the reasons for the organization's position that its supported organization(s) would have engaged in these activities but for the organization's involvement.
- 3 Parent of Supported Organizations. *Answer (a) and (b) below.*
- **a** Did the organization have the power to regularly appoint or elect a majority of the officers, directors, or trustees of each of the supported organizations? *Provide details in Part VI.*
- **b** Did the organization exercise a substantial degree of direction over the policies, programs, and activities of each of its supported organizations? If "Yes," describe in **Part VI** the role played by the organization in this regard.

2a

2b

3a

Part V Type III Non-Functionally Integrated 509(a)(3) Supporting Organizations

Page

1 Check here if the organization satisfied the Integral Part Test as a qualifying trust on Nov. 20, 1970 (explain in Part VI). See instructions. All other Type III non-functionally integrated supporting organizations must complete Sections A through E.

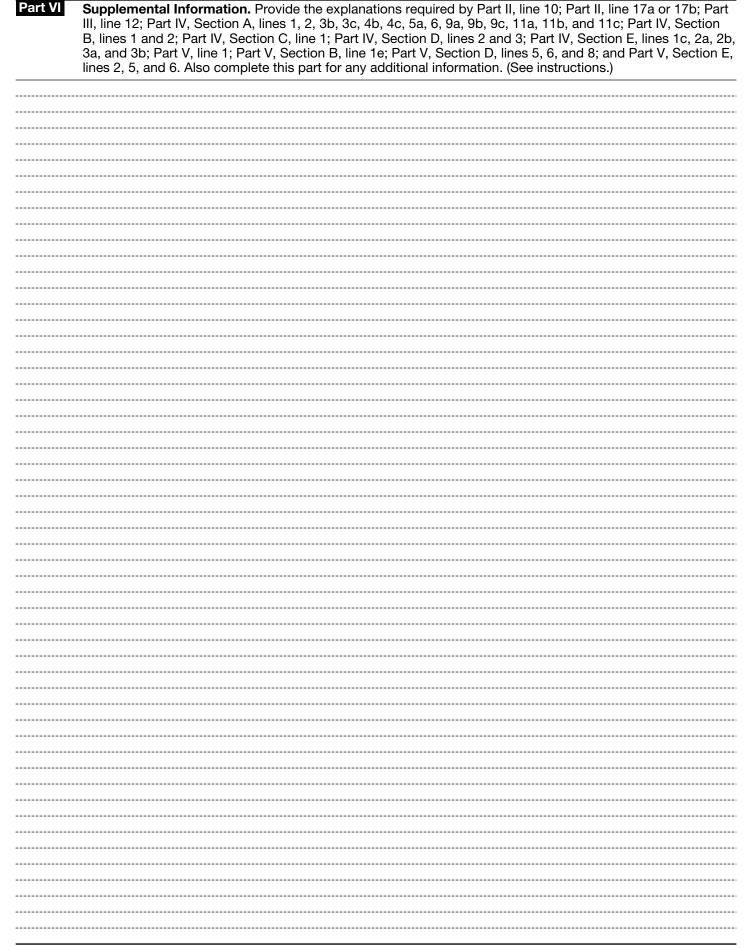
Section A—Adjusted Net Income		(A) Prior Year	(B) Current Year (optional)	
1 Net short-term capital gain	1			
2 Recoveries of prior-year distributions	2			
3 Other gross income (see instructions)	3			
4 Add lines 1 through 3.	4			
5 Depreciation and depletion	5			
6 Portion of operating expenses paid or incurred for production or				
collection of gross income or for management, conservation, or				
maintenance of property held for production of income (see instructions)	6			
7 Other expenses (see instructions)	7			
8 Adjusted Net Income (subtract lines 5, 6, and 7 from line 4)	8			
Section B-Minimum Asset Amount		(A) Prior Year	(B) Current Year (optional)	
1 Aggregate fair market value of all non-exempt-use assets (see				
instructions for short tax year or assets held for part of year):				
a Average monthly value of securities	1a			
b Average monthly cash balances	1b			
c Fair market value of other non-exempt-use assets	1c			
d Total (add lines 1a, 1b, and 1c)	1d			
e Discount claimed for blockage or other factors (explain in detail in Part VI):				
2 Acquisition indebtedness applicable to non-exempt-use assets	2			
3 Subtract line 2 from line 1d.	3			
4 Cash deemed held for exempt use. Enter 1-1/2% of line 3 (for greater amount,				
see instructions).	4			
5 Net value of non-exempt-use assets (subtract line 4 from line 3)	5			
6 Multiply line 5 by .035.	6			
7 Recoveries of prior-year distributions	7			
8 Minimum Asset Amount (add line 7 to line 6)	8			
Section C-Distributable Amount			Current Year	
1 Adjusted net income for prior year (from Section A, line 8, Column A)	1			
2 Enter 85% of line 1.	2			
3 Minimum asset amount for prior year (from Section B, line 8, Column A)	3			
4 Enter greater of line 2 or line 3.	4			
5 Income tax imposed in prior year	5			
6 Distributable Amount. Subtract line 5 from line 4, unless subject to				
emergency temporary reduction (see instructions).	6			
		· · · - · · · · ·		

7 Check here if the current year is the organization's first as a non-functionally integrated Type III supporting organization (see instructions).

Schedule A (Form 990 or 990-EZ) 2019

1 2 3 4 5	organizations, in excess of income from activity Administrative expenses paid to accomplish exempt purp			Current Year		
2 3 4 5	Amounts paid to perform activity that directly furthers exe organizations, in excess of income from activity Administrative expenses paid to accomplish exempt purp					
3 4 5	organizations, in excess of income from activity Administrative expenses paid to accomplish exempt purp	empt purposes of suppo				
3 4 5	Administrative expenses paid to accomplish exempt purp					
4 5						
5		oses of supported orga	nizations			
	Amounts paid to acquire exempt-use assets					
	Qualified set-aside amounts (prior IRS approval required)					
	Other distributions (describe in Part VI). See instructions.					
	Total annual distributions. Add lines 1 through 6.					
	Distributions to attentive supported organizations to whic (provide details in Part VI). See instructions.					
9	Distributable amount for 2019 from Section C, line 6					
10	Line 8 amount divided by line 9 amount					
Sectio	on E-Distribution Allocations (see instructions)	(i) Excess Distributions	(ii) Underdistributions Pre-2019	(iii) Distributable Amount for 2019		
1	Distributable amount for 2019 from Section C, line 6					
	Underdistributions, if any, for years prior to 2019 (reasonable cause required—explain in Part VI). See instructions.					
	Excess distributions carryover, if any, to 2019					
	From 2014					
	From 2015					
	From 2016					
	From 2017					
	From 2018					
	Total of lines 3a through e					
	Applied to underdistributions of prior years					
	Applied to 2019 distributable amount					
	Carryover from 2014 not applied (see instructions)					
	Remainder. Subtract lines 3g, 3h, and 3i from 3f.					
4	Distributions for 2019 from Section D, line 7: \$					
а	Applied to underdistributions of prior years					
	Applied to 2019 distributable amount					
	Remainder. Subtract lines 4a and 4b from 4.					
5	Remaining underdistributions for years prior to 2019, if any. Subtract lines 3g and 4a from line 2. For result greater than zero, explain in Part VI. See instructions.					
	Remaining underdistributions for 2019. Subtract lines 3h and 4b from line 1. For result greater than zero, explain in Part VI. See instructions.					
	Excess distributions carryover to 2020. Add lines 3j and 4c.					
8	Breakdown of line 7:					
а	Excess from 2015					
b	Excess from 2016					
С	Excess from 2017					
d	Excess from 2018					
е	Excess from 2019					

Schedule A (Form 990 or 990-EZ) 2019



SCHEDULE O (Form 990 or 990-EZ)

Supplemental Information to Form 990 or 990-EZ

Complete to provide information for responses to specific questions on Form 990 or 990-EZ or to provide any additional information. Attach to Form 990 or 990-EZ.

Allach to Form 990 or 990-EZ.

► Go to www.irs.gov/Form990 for the latest information.



Internal Revenue Service Name of the organization

Department of the Treasury

WE CAN BE HEROES FOUNDATION INC

Employer identification number 81-2098724

Form 990, Header, Line B - Not a late filing. This 990 provides details on our 990N.

Form 990, Part III, Line 1 - Mission. Publicized nominations from across the USA for courageous heroes and unsung heroes, including first responders, community volunteers, veterans, and youth. Nominated heroes are recognized and honored at large events, by video, and online. Host hero tributes and educational forums to promote American values and help veterans and those in need. We sponsor a high school club & Young Marines organization. The free online Heroes in Business Directory is offered to business owners without cost and consumers for shopping. The free online Speakers Directory was introduced this year for event planners and speakers. News, social media, online and newspaper articles of our work, stories, and directories reach countless millions. Form 990, Part VI, Section A, Line 2 - The Secretary Deborah Bird is the daughter of the president Helen Heath. Both are also volunteers. Form 990, Part VI, Section A, Line 8b - Part VI 8b - not applicable. Form 990, Part VI, Section B, Line 11b - Forwarded for review and comments. Form 990, Part VI, Section B, Line 12c - Conflict of interest and interests of concern are routinely reviewed at recurring Board meetings. Form 990, Part VI, Section C, Line 19 - Documents are contained on our website Form 990, Part IX, Line 24e - State Fees - \$110 Credit Card Fees \$304 Program Services \$20,332

For Paperwork Reduction Act Notice, see the Instructions for Form 990 or 990-EZ.

Form: Form 990 (2019)

Page: 1

EIN: 81-2098724

Header Section

Reasonable Cause Explanations

Explanation

Not a late filing. This 990 provides details on our 990N

Schedule O, Statement 2			WE CAN BE HEROES FOUNDATION INC			
Form: Form 990 (2019)			EIN	81-2098724		
Page: 2			Pa	rt III, Line 4d		
Other Program Services Accomplishments						
Activity Code	Description	Expense	Grants	Revenue		
	Hosted two Breakfasts with Our Heroes celebrating military birthdays of Navy Reserve, Vietnam Veterans, Navy SeaBees, K9s, and Purple Hearts. Honorary tables were reserved for veterans, families, and in memoriam of departed veterans. Young Marines greeted and escorted guests to their tables and presented colors. Choir performed patriotic songs. Also, hosted two classes and book reviews on US Constitution presented by a distinguished speaker and scholar. Newspaper articles, social media, online articles, and stories of these events reached countless thousands	1,483	0	3,406		
	Functional Expense of 12,177 brings total expense to 32,509	12,177		0		
Total:		13,660	0	3,406		

Page: 2